

# MELLING TOOL COMPANY SUPPLIER QUALITY MANUAL



## **Supply Chain Vision Statement**

Continually working to streamline communication using current and new technologies throughout all levels of the Supply Chain by facilitating continuous improvement and provide increased customer and supplier satisfaction.

## Changes / Updates / Highlights

| Section Number | Title                              | Description/Highlighted  | Date Revised |
|----------------|------------------------------------|--|--------------|
| Abbreviations  | ISO References                     | Changed from ISOTS to IATF   | 1/23/2017    |
| 1.B.4          | Quality Performance Requirements   | Added Zero Plant Disruption or Special Statuses.   | 1/23/2017    |
| 2.A.1          | ISO References                     | Latest Version Added to Sentence   | 1/23/2017    |
| 2.A.1.d        | Transitioning from ISOTS to IATF   | MTC and MII will accept IATF Rules and Requirements  | 1/23/2017    |
| 2.B.3.a        | Annual Onsite Audits               | Added Requirement due to Changes in Customer Specifics assigned to MTC or MII  | 1/23/2017    |
| 2.B.4.c        | Supplier Quality Manual            | The Manual will be sent to Suppliers Annually  | 1/23/2017    |
| 2.C.2.a        | Annual Recertification             | Changed Requirement from Layout to PPAP  | 1/23/2017    |
| 2.E.1          | Sub-Supplier Control               | Added min. pass down requirements found in this manual   | 1/23/2017    |
| 2.G.1.a        | Capability and Control             | Ongoing Capability changed from Cp & Cpk to Xp and Xpk.  | 1/23/2017    |
| 2.I.1          | Shelf Life                         | Changed requirement from 120 Business Days to a min. of 6 Months   | 1/23/2017    |
| 4.E.1          | Legal & Other Requirements         | Added Prop 65, Asbestos to materials statement.  | 1/23/2017    |
| 11             | Key Contacts                       | Added Dan W., Harold B., Mike P.   | 1/23/2017    |
| 11             | Key Contacts                       | Added Jodie N. and Nancy K.  | 8/02/2017    |
| 11             | Key Contacts                       | Updated to new contact numbers   | 10/20/17     |
| 4.G            | Code of Conduct                    | Added code of conduct  | 10/20/17     |
| 2.A.5          | Quality Systems Requirements       | Added VDA requirements for MII Suppliers   | 10/20/17     |
| 2.B.3          | Requirements for Supplier Approval | Revised audit information to include timing requirements based on CSRs and use of second party audit companies.              | 10/20/17     |
| 2.A            | Supplier Requirements Title        | Added based on risk and types of services provided.  | 3/6/18       |
| 2.A.1          | Minimum Certification Requirements | Revised ISO 9001 from preferred to accepted. Added compliance and eventual certification and the new requirement for MAQMSR. | 3/6/18       |
| 2.A.2          | CQI-27                             | Added Special process for casting.   | 3/6/18       |
| 2.A.3          | CQI-19                             | Added Sub-Tier Supplier Management reference   | 3/6/18       |
| 2.B.2          | Self – Assessment Tabs             | Added “all tab” reference for completions  | 3/6/18       |
| 2.E.1          | MAQMSR                             | Added reference as an example for Sub-Supplier Control.  | 3/6/18       |
| 5.D.1          | Contingency Plan                   | Added requirement for mock events against current plan.  | 3/6/18       |
| 11.            | Key Contacts                       | Added Kim Lucas to MTC & added Brandy Morehead to MII.   | 3/6/18       |
| 2.G            | Special Characteristics            | Added new table from ENG-WIS-0007  | 4/2/18       |
| Appendix B     | Supplier Contacts                  | Added Customer Service & Accounts Receivables  | 5/21/18      |

| 2.A.1.f                       | Risk Mitigation  | Added clarification of Risk Mitigation status                                   | 6/4/18       |
|-------------------------------|--|---|--------------|
| 11.                           | Key Contacts   | Added Melling Products North  | 9/24/18      |
| Section Number                | Title  | Description/Highlighted   | Date Revised |
| 11.                           | Key Contacts   | Updated staff contacts  | 5/9/19       |
| 2.A.1                         | Quality Systems Requirements   | Added latest version of IATF sanctioned interpretations                         | 3/26/20      |
| 2.C.3                         | Customer Specific Requirements   | Added requirements for use of AIAG Core Tool Handbooks including AIAG& VDA FMEA | 3/26/20      |
| 2.M                           | Supplier Charge Back Policy  | Revision to table and added admin fees  | 3/26/20      |
| 5.D.1<br>5.D.2                | Contingency Plan   | Added requirement pandemics and startup evidence.                               | 6/3/20       |
| 11.                           | Key Contacts   | Updated staff contacts for MPN  | 6/3/20       |
| B.4.C. and L.<br>11.          | Acknowledgement of supplier Quality Manual.<br>Notification of Customer Rejects .... | Added a MPN to the following sections.  | 8/20/2020    |
| 4.G.2 / 5.B.4 /<br>5.C.K & 11 | Systems & packaging & Key Contacts   | Code of Conduct, Pallet Specs., BOLs ,<br>Updated staff contacts                | 3/8/2021     |
| 2.L.5                         | Corrective Action Reports  | Added timing chart for corrective actions                                       | 3/31/21      |
| 2.L.6                         | Certified Shipments  | Added information for labeling certified shipments                              | 3/31/21      |
| 2.L.8                         | Notification of Customer Rejects   | Added section for Control Shipping Status                                       | 3/31/21      |
| 2.M                           | Supplier Charge Back Policy  | Added fee for wrong address delivery  | 3/31/21      |
| 11.                           | Key Contacts   | Updated staff contacts for MTC, MII & MPN                                       | 3/31/21      |
| 11.                           | Key Contacts   | Updated staff contacts for MTC, MII & MPN                                       | 6/27/22      |
| 11.                           | Key Contacts   | Added Electronic Invoice Submission for MTC                                     | 6/27/22      |
| 2.L.6.b                       | Certified Shipment Labels  | Added used of Supplier Breakpoint Label   | 6/27/22      |
| 2.A.2                         | Special Process Assessments  | Added CQI-29 for Brazing  | 6/27/22      |
| 4.C                           | IMDS Numbers   | Added MII and MPN IMDS numbers  | 6/27/22      |
| 5.b.2                         | Melling Dunnage  | Added cleaning requirements   | 6/30/22      |
| 2.A.2                         | CQI-30   | Added Rubber Processing Assessment  | 4/11/23      |
| 2.A.4                         | BIQs Requirements  | Removed from document   | 4/11/23      |
| 11.                           | Key Contacts   | Updated staff contacts for MII  | 4/11/23      |
| 2.B.2.b                       | IATF substitution  | Removed from document   | 4/11/23      |
| 2.A.1                         | Quality System Requirements  | Added AS9100 for certin products  | 4/18/23      |
| 1.A                           | Objective  | Added requirements for prototype and production products and services           | 4/18/23      |
| 2.M.d                         | Supplier Charge Back Policy  | Changed onsite sorting to “up to \$70/HR”                                       | 5/17/2023    |
| 2.A.1                         | Quality System Requirements  | Expanded AS 9100 references   | 7/6/2023     |
| 5.A                           | Supplier Requirements  | Added 1,2, 3, & 8   | 2/1/2024     |
| 5. B. 7                       | Shipping   | Added line 7 for labeling multiple packages/<br>bundles in a container.         | 6/6/2024     |
| 2.B.5                         | Supplier Requirements  | Added 5 Right of Access   | 8/2/2024     |
| 2.B.5                         | Supplier Requirements  | Changed verbiage  | 8/8/2024     |
| 5.C.1.k.b                     | Packing slips and bills of lading  | Removed verbiage  | 10/10/2024   |
| 1.B.8,                        | Supplier Requirement   | Added annual SQM review (min)   | 6/5/2025     |

|         |  |   |           |
|---------|--|---|-----------|
| 2.k.2   | Material Certification                                     | Added requirement for Material Cert with each shipment                        | 6/5/2025  |
| 4.E.1   | Updated Legal and Governmental Requirements                | Updated to include PFAS requirement   | 6/5/2025  |
| 4.F     | Include Extended Minerals                                  | Updated to include Extended Materials   | 6/5/2025  |
| 2.B.4.C | Requirements for Supplier Approval                         | Corrected place where Annual review required of suppliers to SQM              | 6/12/2025 |
| 2.I.4   | Notification of Customer Rejects/Corrective Action Reports | Removed supplier Performance score annual notifications                       | 6/12/2025 |
| 1.b.4.c | Supplier acknowledgment                                    | Updated to include supplier review/acknowledgment requirements/responsibility | 10/1/2025 |

# SUPPLIER MANUAL OUTLINE

1. General Information
  - A. Objective
  - B. Supplier Requirements
2. Quality Systems Requirements
  - A. Quality Management System Requirements
  - B. Requirements for Supplier Approval
    1. Purchasing Contract
    2. Supplier Quality System Self-Assessment
    3. On-Site Quality Assessment
    4. Acknowledgment of Supplier Manual Supplier Manual
  - C. Customer-Specific Requirements
    1. Statement of requirements
    2. Annual Recertification
    3. AIAG Core Tool Handbook Requirements
  - D. Advanced Product Quality Planning (APQP)
    1. APQP Requirements
    2. APQP supplier kick-off meeting
  - E. Tier2/Sub-Supplier Control
  - F. Manufacturing Process and PPAP requirements
    1. Prototype/pre-production Parts
    2. Production Part Approval Process ( PPAP)
    3. Production parts manufactured on production equipment.
    4. Capacity Verification/Run at Rate
  - G. Process Capability and Control Requirements
  - H. Cleanliness Requirements
  - I. Shelf Life Requirements
  - J. Supplier Material Traceability /Lot Control
  - K. Certificate of Conformance
  - L. Notification of Customer Rejects/ Corrective Action Reports
  - M. Supplier Charge back Policy
  - N. Continuous Improvement
    1. General
    2. Expectations-Annual Improvement Factor
  - O. Record Retention
3. Product or Process Changes and Deviations
  - A. Engineering/Process Change notification
  - B. Request for Change by Supplier
  - C. Request for Change by MTC, MII or MPN
4. Environmental and Safety Management System
  - A. Environmental Management Systems Requirements
  - B. MTC, MII and MPN Environmental Policy/Guidelines and Survey
  - C. International Materials Data System (IMDS)
  - D. Safety Data Sheets (MSDS)
  - E. Legal and Governmental Requirements
  - F. Conflict Mineral Requirements
  - G. Code of Conduct

5. Shipping
  - A. Delivery performance
  - B. Packaging /Label Specifications
  - C. Packing slips and Bills of Lading
  - D. Contingency Plan
6. Materials Management
  - A. Purchase Orders
  - B. Ship Schedules
7. Obsolescence Claims
8. Cost Savings
9. Supplier Price Increases
10. Supporting Documentation
11. MTC, MII, and MPN Key Contacts

### **Appendices**

Appendix A – Acknowledgement Form

Appendix B – Supplier Contacts Form

### **Abbreviations**

**MTC** – Melling Tool Company

**MEP** – Melling Engine Parts

**MII** – Melling Industries

**MPN** – Melling Products North

**PPAP** – Production Part Approval Process

**8D** – Corrective/Preventive Action format using 8 disciplines for problem solving.

**PQC** – Product Quality Characteristic.

**SOR** – Statement of Requirements

**ISO 9001 or IATF 16949 / AS 9100**– An input document for the development of a quality manual.

## **1. GENERAL INFORMATION**

### **A. Objective**

To communicate the Melling Tool Company (*hereafter referred to as MTC*) and Melling Industries, Inc. (*hereafter referred to as MII*) and Melling Products North (*hereafter referred to as MPN*) expectations regarding quality and environmental management systems to companies providing products and services to MTC, MII and MPN. These requirements apply to prototype and production products and services.

To ensure that Supplier quality and environmental systems conform to Melling systems requirements. (*Per section 1.B, Supplier Requirements*)

Melling Tool Company (MTC) is the parent company of Melling Industries, Inc. and Melling Products North. All requirements in this manual apply to products and/or services under all above business names.

### **B. Supplier Requirements**

1. All sections of this manual shall be read and understood. Any exceptions to this manual must be submitted to Melling Purchasing or Procurement Manager.
2. This manual is an extension of Melling Purchase Orders and SOR's. All requirements in this manual shall be considered terms & conditions of sale.
3. Supplier delivery performance requirement shall be **100%** on time.

4. Supplier quality performance requirement shall be “**ZERO DEFECTS, Plant Disruptions or Special Statuses i.e. CS1, CS2 etc.**”
5. All suppliers shall follow Melling’s Quality System requirements as defined by this manual.
6. Corrective action initial response shall be within two (2) days of occurrence. Root cause analysis and corrective action plan shall follow within thirty (30) days or per requirements.
7. Melling has a Supplier Charge back policy and Charge back form. Suppliers shall be cost accountable per that policy and chargeback form. All charge backs to be worked through and negotiated with Supplier throughout the corrective action process.
8. Non-Conformance to our Supplier Performance Rating System will be communicated to underperforming suppliers. Lack of communication will be considered adherence to Supplier performance Rating System.
9. Familiarize yourself to MMOG/LE requirements and strive to implement systems to be compliant or certified to MMOG/LE.

## 2. Quality Systems Requirements

### A. Melling Supplier Quality Systems Requirements based on risk and the type(s) of products and / or services you supply to Melling

1. ISO 9001(latest version) is the certification (minimum) accepted by Melling with a goal of achieving IATF 16949 / AS 9100 (latest versions including latest sanctioned interpretations) compliance and eventual certification or a Quality System per Melling requirements with the addition of Minimum Automotive Quality Management System Requirements ”MAQMSR” (latest version). An implementation plan should be submitted to the Purchasing Department within a reasonable amount of time of the receipt of this manual, if third-party certification has not already been achieved.
  - a. The Supplier shall provide Melling with a copy of their certificate, if applicable.
  - b. The Supplier shall provide Melling with a new certificate from re-certification audits, if applicable.
  - c. The Supplier must notify Melling if there is a change in certification status, if applicable.
  - d. Waivers: When a supplier to Melling is so small as to not have adequate resources to develop a system according to IATF 16949, AS9100 or ISO 9001, certain specified elements may be waived by Melling. Melling shall have decision criteria for determining “Specially designated small suppliers”: Such decision criteria shall be in writing and applied consistently in the application of this provision. The existence and use of such decision criteria shall be verified by 3<sup>rd</sup> Party auditors. NOTE 1: ISO9001, AS 9100 and IATF 16949 contain fundamental quality management system requirements of value to any size of provider of production /service materials, heat treating, plating, and other finishing services. There are a number of methods to implement a compliant system, so it is recognized that a simpler Quality Management System approach could be used for the smaller suppliers of organizations to which IATF 16949 clause 8.4.2.3 applies.
  - e. Risk Mitigation: Risk Mitigation may include the following assignable causes: Supplier size, which then could equal a small number of people employed and no current certifications; Manufacturing locations, such as out of country; Quality and/or environmental system strength or certification level, they are currently ISO 9001 2015; Financial health, New suppliers, New product, New manufacturing process; Underperforming, regarding quality, delivery, or responsiveness.
2. If your company, or any of the lower tier suppliers, use any of these special processes to produce products that are supplied to Melling you are required to complete an annual assessment based on the current revision of the AIAG CQI standards. Send your completed assessment forms each year to Melling Purchasing. Forms can be found at this link:  
<http://www.aiag.org/>

- Heat Treating – CQI-9 Special Process: Heat Treat System Assessment
  - Plating – CQI-11 Special Process: Plating System Assessment
  - Coating – CQI-12 Special Process: Coating System Assessment
  - Welding – CQI-15 Special Process: Welding System Assessment
  - Soldering – CQI-17 Special Process: Soldering System Assessment
  - Molding – CQI-23 Special Process: Molding System Assessment
  - Casting – CQI-27 Special Process: Casting System Assessment
  - Brazing – CQI-29 Special Process: Brazing System Assessment
  - Rubber – CQI-30 Special Process: Rubber Processing Assessment
3. The supplier should be familiar and use systems that are similar to systems outlined in the current AIAG CQI standards for:
    - Warranty Analysis – CQI-14
    - Layered Process Audits – CQI-8
    - Sub-Tier Supplier Management – CQI-19
  4. For MII suppliers only the supplier should be familiar with the requirements of the current version of the VDA 6.3 guidelines. You should be aware and utilize the system process requirements.

## **B. Requirements for Supplier Approval**

1. Purchasing Contact
  - a. Melling Supplier Approval shall begin with the Purchasing Department's assessment of any mutual business opportunities.
2. Supplier Self-Assessment
  - a. Complete the Melling Supplier Self-Assessment (all Tabs) and forward a copy to the Melling Purchasing Department. If IATF 16949 Certified, MAQMSR Quality Assessment tab completion not required.
3. An onsite Quality System assessment by a Melling representative(s) may be required prior to issuance of initial or new purchasing agreements.
  - a. Due to revised customer specifics Melling reserves the right to do onsite audits for qualifying suppliers annually based on the number of supplier employees used to produce parts for Melling OEM, Customer requirements, and/or the Supplier performance.
  - b. Audits may be completed by Melling employees or it may be completed by a second party audit team on behalf of Melling
4. Acknowledgment of Supplier Quality Manual
  - a. The Supplier Quality Manual shall be read and understood. The supplier shall sign the Supplier Manual Acknowledgement form (*Appendix A*) and submit a copy with a Supplier Key Contact List (*Appendix B*) to the Melling Purchasing and/or Melling Quality Department.
  - b. Failure to sign the Supplier Manual Acknowledgement form shall not absolve the supplier of its terms and conditions.
  - c. The Supplier Manual will be available to Melling suppliers and must be reviewed at minimum annually. The latest version of the this manual can be found on our website <https://www.melling.com/suppliers/>. Review and acknowledgement of latest Supplier Manual is the responsibility of the supplier.
5. Right of Access
  - a. Melling and their customers require guarantee of access by the organization and pertinent regulatory authorities to applicable areas of facilities and documented information at any level

of its supply chain. The required joint access must be agreed upon in advance between customer and supplier.

### **C. Customer Specific Requirements**

1. Statement of Requirements (SOR)
  - a. Melling Purchasing Department may submit a Statement of Requirements (SOR) with the quote package defining and communicating part specific or program requirements over and above print specifications.
  - b. Melling specific requirements which are more stringent than the OEM requirements will supersede those OEM requirements.
2. Annual Recertification – (PPAP)
  - a. Annual Part re-certification is required per Melling customer requirements. PPAP level will be communicated when required.
3. AIAG Core Tool handbooks
  - a. Suppliers are required to use and follow the latest published versions of the AIAG Core Tools handbooks which includes the AIAG & VDA FMEA handbook.

### **D. Advanced Product Quality Planning (APQP)**

1. APQP Requirements
  - a. Suppliers shall have a fully implemented APQP process and review it with the Melling Supplier Quality Department based on component complexity and criticality.
2. APQP Supplier Kick-Off Meeting
  - a. An APQP Supplier Kick-off meeting may be required prior to Purchase contract issuance. The purpose shall be to define the project's technical, quality, manufacturing, packaging, delivery, and business issues.

### **E. Sub-Supplier Control**

1. Suppliers shall be responsible for control and improvement activities of sub-suppliers. Sub-Supplier management should be based on CQI-19. Melling suppliers shall require sub-suppliers of product to operate within a comprehensive quality management system. At a Minimum pass down requirements are found in this manual.

### **F. Manufacturing Process and PPAP Requirements**

1. Prototype/Pre-production Parts – May be produced on Non-Production tooling but specific requirements will be spelled out on the Melling Purchase Order.
2. Production Part Approval Process (PPAP) per the current revisions of the AIAG PPAP Manual
3. Production parts must be manufactured on production equipment and PPAP approved prior to shipment. A Level 3 PPAP is the default level of submission. The submission must contain a Melling PPAP Submission Checklist defining all deliverables.
4. Capacity Verification/Run at Rate
  - a. If requested, suppliers shall provide documentation to Melling substantiating sufficient resources to provide products as quoted.

## G. Process Capability and Control Requirements:

1. Special Characteristics and/or dimensions listed on the print will be noted in the table below. The list of controls will be agreed to as part of the PPAP submission. Contact your Quality Engineer with any questions.

| Type  | Definition  | Selection Criteria   | Drawing Symbol | Documentation Requirements   | Recommended Control Methods  |
|---|---|--|----------------|--|--|
| CQC<br>Critical<br>Quality<br>Characteristic  | A characteristic that has a direct effect on product safety   | Selection should be based on or indicated by a loss of function, data obtained from DFMEA (Severity of 9 or 10), customer returns, warranty claims, or other methods to identify a customer based target | CQC #          | Document on specific drawing detailing the feature and documentation package (PFMEA, CP, WI) | Control method approved at time of PPAP<br><br>Suggested methods of control:<br>-Xp=2.0 Xpk=1.5 (Also requires demonstrated ongoing continuous capability improvement up to capability levels noted)<br>-Provide ongoing capability data quarterly<br>-100% verification (error proofing or error detection)<br>-Data recorded per serial number<br>-Product traceability required |
| PQC<br>Product<br>Quality<br>Characteristic   | A characteristic in which the customer is equally satisfied across the entire specification, with high customer dissatisfaction immediately outside of the specification  | Selection should be based on or indicated by a loss of function, data obtained from DFMEA, PFMEA, customer returns, warranty claims, or other methods to identify a customer based tolerance             | PQC #          | Document on specific drawing detailing the feature and documentation package (PFMEA, CP, WI) | Control method approved at time of PPAP<br><br>Suggested methods of control:<br>-Xp=2.0 Xpk=1.5<br>-Provide capability data annually   |
| AQC<br>Attribute<br>Quality<br>Characteristic | -A characteristic that is measured or checked and results in conformance or nonconformance, pass or fail. It may also be applied to parts, part features and or assemblies that have regulatory requirements and or critical performance or customer satisfaction objectives. May be used where the presences of the feature is more important than the specific size or location results.<br>-Weep holes<br>-Drain back hole<br>-Hydra lock hole | Selection should be based on or indicated by a loss of function, data obtained from DFMEA, PFMEA, customer returns, warranty claims, or other methods to identify a customer based tolerance             | AQC #          | Document on specific drawing detailing the feature and documentation package (PFMEA, CP, WI) | Control method approved at time of PPAP<br><br>Suggested methods of control:<br>-100% verification such as: pass/fail or present/absent, MTES (Melling Tool Engineering Specification)<br>-Multiple features may be called back to a single AQC symbol for the MTES<br>-Data recorded per serial number<br>-Product traceability   |

|                                    |   |  |       |  |  |
|------------------------------------|---|--|-------|--|--|
| PTC<br>Pass-Thru<br>Characteristic | A characteristic that may have no effect on the function of the assembly but has a direct customer interaction or has an effect on the function of the assembly but is not checked as part of the testing process.<br>-Mounting holes<br>-Interference areas          | Selection should be based on or indicated by data obtained from PFMEA, customer touch points customer returns, warranty claims, or other methods   | PTC # | Document on specific drawing detailing the feature and documentation package (PFMEA, CP, WI) | Control method approved at time of PPAP<br><br>Suggested methods of control:<br>-100% verification (such as: pass/fail or present/absent)                        |
| Standard                           | A characteristic where there is no incremental economic or customer satisfaction loss inside the specification. The customer is equally satisfied across the specification and the customer does not have high dissatisfaction immediately outside the specification. | Those standard product characteristics which are important to function and where reasonably anticipated variation outside of the specification is likely to have moderately negative consequences. | None  | None   | Control method approved at time of PPAP<br><br>Suggested methods of control:<br>-Material certifications per shipment<br>-Heat treat certifications per shipment |

*For historical reference. May be referenced on older drawings*

| Characteristic                      | PPAP Requirement                 | Ongoing Production Numbers                            |
|-------------------------------------|----------------------------------|---|
|                                     |                                  | Minimum Capability Requirements                       |
| PQC                                 | Xp → 1.67<br>Xpk → 1.67          | Xp → 1.33<br>Xpk → 1.33                               |
| Significant Product Characteristics | Samples Checked to Design Record | Noted on control plan and monitored during production |

**Figure 1.**

### H. Cleanliness Requirements

1. Melling requires that all material received shall be clean and free of debris, residual abrasive material, burrs, and corrosive products adversely affecting fit, function, or appearance. Additional requirements may be required per engineering specifications, drawings, PO requirements, and/or SOR.

### I. Shelf life Requirements

1. All material/received shall be free of rust/corrosion for 6 months minimum, after receipt.

### J. Supplier Material Traceability/Lot Control

1. Suppliers shall be able to demonstrate adequate product traceability and provide a detailed explanation or example of the system.

### K. Certificate of Conformance

1. Melling may require, as necessary, a Certificate of Conformance form with each shipment certifying the product meets all material and drawing specifications. The supplier form may be used with applicable information. The supplier shall, at a minimum, retain appropriate test data.
2. Melling may require, as necessary a Material Cert with each shipment certifying the product meets all material and drawing specifications. Supplier shall, at a minimum, retain appropriate test data.

### L. Notification of Customer Rejects/Corrective Action Reports

1. In the event of a rejection, the supplier shall be notified and a CAR may be issued. Depending on the severity, a supplier representative may be required to visit Melling immediately to address the issue.
2. RMA for rejected part will be requested and if an RMA is not provided within a week (5 business days) the parts will be returned to the supplier at your expense.
3. Corrective Action Requirements are found below. It is the supplier's responsibility to complete these activities on time and with complete information. In the timing cannot be meet it is the supplier's responsibility to contact the appropriate quality engineer or the quality manager to request an extension of the timing.

| Phase  | CAR Sections Required   | Timing   |
|--|---|----------|
| Initial submission   | 1. Team Identification<br>2. Problem Description<br>3. Short Term Containment (Melling and supplier) including identification of clean point  | 24 Hours |
| Root cause with corrective and preventative action plan submission | 4. Root Causes for specific, detection, and systemic (must submit a systemic problem tool such as a 3 tiered 5 Why)<br>5. Permanent corrective action plan<br>6. Preventative action plan | 7 Days   |
| Corrective and Preventative Action Plan status update              | 5. Permanent corrective action plan<br>6. Preventative action plan  | 14 Days  |
| Closure with all verification and evidence submitted               | 5. Permanent corrective action plan<br>6. Preventative action plan<br>7. Verification with Evidence<br>Records of controlled shipping status  | 30 Days  |

4. DPPM's and CAR's will be reflected in supplier monitoring, which will be communicated to underperforming suppliers.
  - a. Each supplier is required to manage their own DPPM rating. If the quantity of suspect material returned to the supplier contains conforming parts, the supplier is encouraged to submit a PPM Reversal Request to the Quality contact at Melling so that accurate records can be kept as to the number of non-conforming parts sent to Melling. The PPM Reversal Request form can be found on the Melling website.
  - b. Once a sort of returned suspect material is complete and the supplier wishes to reship the portion of conforming parts back to Melling the can be done if the following conditions are fulfilled:
    - i. There is an open order with requirements to ship against
    - ii. The lot of conforming parts are marked as verified and noted with the method listed on the container

5. All charges incurred as a result of a supplier non-conformance are the responsibility of the supplier.
6. Supplier is required to replace all non-conforming parts per Melling request in a timely manner.
  - a. Certified material shall be marked per box with an label of the suppliers choosing
  - b. Each certified pallet shall be marked on all 4 sides of the pallet or container using the Supplier Breakpoint label found on our website or with a master certified label/sign (8.5 x 11) that includes the info below:

Attention: (Appropriate Melling Quality Engineer/Contact)  
Certified Material  
Date Containment Started: MM/DD/YYYY  
Corrective Action #: XXXX  
Issue Description: (Give a short description of the issue)

7. Controlled Shipping – In the event that there is a severe issue or repeated issues that are not contained the supplier may be placed on control shipping. Controlled shipping is identified in two forms:
  - a. Controlled Shipping 1 (CS1) – Supplier is required to add a redundant inspection process. The inspection process can be performed by the supplier’s employees at the supplier’s location in order to isolate Melling from receipt of nonconforming parts/material. Weekly inspection results are to be submitted to Melling Quality department.
  - b. Controlled Shipping 2 (CS2) - includes the same processes as CS1 with an added inspection process that is completed by an impartial third party. A list of third party companies needs to be submitted to Melling for vetting and approval. Third party inspections is paid by the supplier. In special cases, the CS2 inspection may be required to be performed outside the supplier’s facilities at a facility deemed appropriate by Melling. Weekly inspection results are to be submitted to Melling Quality department.
- Supplier will be notified of the entering of the control shipping status via email from Melling Quality department.
- Melling and the supplier shall agree on the added controls and the exit plan for controlled shipping.
  - Default exit plan will include 20 production days of inspection following the implementation of the permanent corrective actions.
- When the supplier believes they have meet the criteria in the exit plan they shall submit evidence to Melling Quality department for approval of exiting controlled shipping.
- The controlled shipping status and controls can only be changed once the approval is given via email from the Melling Quality department to the supplier.

### **M. Supplier Charge Back Policy**

1. The Supplier accepts financial responsibility for non-conforming product including costs incurred for containment, sorting, premium freight, rework, repair, and replacement of defective material, resulting overtime, and production loss incurred by Melling or by our Customers.
  - a. All hourly fees are subject to Melling standard overtime rules if applicable.
  - b. Supplier will be notified of fees prior to the issuance of chargeback

- c. Some fees may be waived at the discretion of Melling Quality or Purchasing departments.
- d. The following is a schedule for administrative fees and cost categories associated with nonconforming product sent to Melling:

| <b>Description of fee</b>  | <b>Occurrence Timing</b>          | <b>Fee amount</b>   |
|--|-----------------------------------|---|
| Material Rejection – Supplier Responsible  | Each occurrence                   | \$150   |
| Non-Response to Material rejection   | Weekly starting after 1 work week | Minimum of \$150 or 5% of the purchase price per work week whichever is greater |
| Rejected Material not removed from Melling Facility  | Weekly starting after 1 work week | Minimum of \$150 or 5% of the purchase price per work week whichever is greater |
| Freight – Return and Replacement   | Each occurrence                   | Supplier Responsibility   |
| 3 <sup>rd</sup> Party Sorting - Onsite   | Each occurrence                   | Supplier to contract approved 3rd Party sorting company directly                |
| 3 <sup>rd</sup> Party Sorting - Offsite  | Each occurrence                   | Supplier to contract approved 3rd Party sorting company directly                |
| Onsite sorting by Melling personnel  | Each occurrence                   | Actual costs incurred – up to \$70/hr.  |
| Production line down charges   | Each occurrence                   | Actual costs/losses incurred  |
| Supplier Corrective Action Issued  | Each occurrence                   | \$150   |
| Customer Corrective Action Issued – Supplier responsibility  | Each occurrence                   | \$500   |
| Miscellaneous fees (rework, material handling, required Customer time and travel costs, expedites, Customer location sorting fees, tooling/machine damage, testing, damage to Melling property, etc. | Each occurrence                   | Actual costs incurred   |
| Warranty Costs   | Each occurrence                   | Actual costs incurred   |
| Wrong Address Delivery Correction (supplier must follow address directions on Purchase Order)  | Each occurrence                   | \$75  |

## **N. Continuous Improvement**

### **1. General**

- a. Continuous Improvement regarding cost reduction is an essential element of long-term business success for Melling and its Suppliers. In order to remain competitive, Melling and its Suppliers recognize the requirement to eliminate waste and reduce the cost of products.

### **2. Expectation—Annual Improvement Factor**

- a. Melling expects all Suppliers to demonstrate a year-over-year cost reduction of at least 2%. We expect this to be directly reflected in the form of an Annual Improvement Factor (AIF) on all business.
- b. All Suppliers are expected to constantly examine and optimize the entire cost structure of their business and products supplied to Melling. This includes process

improvements, design improvements, transportation, reductions in cycle-time, scrap, die/tooling set-up, Sales, General and Administration (SG&A), fixed and variable overhead, etc. In order to ensure proper review and validation of Suppliers' design and process improvement ideas, Suppliers must strictly comply with Melling's change management requirements for all design and process change proposals.

#### **O. Record Retention**

1. Suppliers are required to maintain, at minimum, Production Part Approval Process (PPAP) packages, annual layout and validation records, tooling records, traceability records, engineering records, Purchase contracts and amendments for the length of time that the part (or part family) is active for production and service requirements plus (3) three calendar years or a minimum of 10 years whichever is longer, unless otherwise specified by Melling. Corrective Action records and Quality performance records, such as control charts, inspection and test results are to be retained for 5 years minimum.
2. Retention times shall meet or exceed the above requirements and any governmental requirements.

### **3. Product or Process Changes and Deviations**

#### **A. Engineering/Process Change Notification**

1. Changes must be submitted and approved prior to implementation. Any change to a supplier product, process or any of its characteristics is considered an Engineering change, whether that characteristic was specified in the product specification or not. The supplier shall submit a Supplier Deviation Request to Melling Purchasing Department representative or Procurement Manager for processing.

#### **B. Request for Change by Supplier**

1. If requesting a change, the supplier will be responsible for all associated expenses, including expenses that may be incurred downstream. Melling will not participate in any associated price increases.
  - a. In an effort to foster continuous improvement activities within our supply base, Melling will share the cost savings on supplier initiated design and process improvements.
2. Melling will not accept Supplier cost increases due to an engineering change unless authorized and approved by Melling.
3. Any supplier requesting a product move to a different facility must submit a Supplier Deviation Request form to the Melling Purchasing representatives and submit a new PPAP for the respective products/services.

#### **C. Request for Change by Melling**

1. If Melling requires changes resulting in a price reduction in either tooling or manufacturing costs, Melling will expect component price to reflect the entire amount reduced.

### **4. Environmental and Safety Management Systems**

#### **A. Environmental Management Systems Requirements**

1. Melling expects suppliers to work towards achieving compliance to the latest ISO14001 Environmental Management System standard. An implementation plan should be submitted to the Purchasing Department within a reasonable amount of time of the receipt of this manual, if third-party certification has not already been achieved.

2. Melling is required per our ISO 14001 to require all suppliers to submit copies of certifications and proof of liability insurance. This should be sent to Melling Purchasing upon renewal or at a minimum 1 time per year.

**B. Melling Environmental Policy/Guidelines and Survey**

1. Melling suppliers and service providers will be required to follow the Environmental and Safety guidelines as noted in the Melling Visitors and Contractors handbook. Reference Melling website or contact Melling Purchasing and/or Procurement for a copy if not provided one during a visit to Melling.
2. Melling suppliers and service providers are required to complete the Environmental Supplier Survey and return to Melling Purchasing and/or Procurement.

**C. International Materials Data System (IMDS)**

1. **IMDS** tracks chemical ingredients of parts and assemblies across the entire automotive OEM supply chain. The supplier may be required to input materials data (<http://www.mdsystem.com>). This requirement will be communicated in the quote package and/or SOR.
  - a. MTC ID – 34791
  - b. MII ID – 106899
  - c. MPN ID – 16067

**D. Safety Data Sheets (SDS / MSDS)**

1. All chemicals brought onto Melling property require a SDS Sheet (MSDS). The SDS must be provided to the Environmental Management Representative (EMR) for review prior to bringing the chemical on site.

**E. Legal and Governmental Requirements**

1. All materials used in, or incorporated into Melling products shall comply with current legal, governmental and safety constraints on restricted, toxic, and hazardous materials such as REACH, RoHS, California Prop. 65, Asbestos declarations, and PFAS. Hazardous materials must comply with OSHA standards and be properly identified.

**F. Conflict Mineral requirements and Extended Conflict Minerals. (For Component Suppliers)**

1. To make reasonable efforts:
  - a. to disclose to Melling, the sources of Conflict Minerals used in its products; and
  - b. to eliminate procurement, as soon as commercially practicable, of products containing Conflict Minerals obtained from sources that fund or support inhumane treatment in the Covered Countries. (Refer to Melling Engine Parts Guideline for Conflict Mineral Reporting)
2. To assist Melling to comply with the disclosure requirements of Section 1502 of the Dodd-Frank Wall Street Reform and Consumer Protection Act of 2010, and the rules of the U.S. Securities and Exchange Commission promulgated pursuant to that law, as well as any related laws and rules.
3. We expect that you will fulfill your reporting obligations which require our supplier partners to undertake the following actions, which are similar to those of other automotive and cross-industry manufacturing companies:
  - a. Send contact information for a designated conflict minerals representative for your Company to Melling Purchasing, this will be your acknowledgement of these requirements.
  - b. Investigate & Report the required company –level data and, if known, the smelter data, for all uses of the designated minerals and derivatives in the Conflict Mineral Reporting template for any materials, components or products supplied to Melling. Return a completed Conflict Minerals Reporting Template [www.conflictreesmelter.org](http://www.conflictreesmelter.org) including

all smelter information for all of the designated minerals (see reference materials for Conflict Mineral Reporting template information and guidance).

- c. Please remember to Document all steps taken to collect and report conflict minerals information and preserve that documentation.

## G. Code of conduct policy

1. The company expects all of its visitors and/or contractors to conduct themselves in an ethical manner when performing their duties for or on behalf of Melling. Melling has an employee code of ethical conduct policy that prohibits employees from accepting gifts above the value of \$100.00 without the approval of a supervisor. We expect all of our employees and visitors to maintain all company information as confidential.
2. Suppliers will be sent the full code of conduct annually and are required to reference the full code of conduct on the MTC website.

## 5. Shipping

### A. Delivery Performance

1. Delivery performance is a key performance metric.
2. Scorecards are not sent to all suppliers. If you do not receive a scorecard delivery performance is deemed to be acceptable.
3. Underperforming suppliers will receive notice of their delivery performance.
4. Delivery requirements will be on the purchase order.
5. All suppliers shall deliver on time 100% to all of our locations.
6. All products shall be shipped to meet the due date at the Melling location.
7. Early or late deliveries shall not be tolerated without penalty (i.e. supplier rating) unless Melling has approved them.
8. Any late delivery that disrupts production at Melling or Melling's customers will be recorded in Melling's Significant Supplier Event Log.
9. Over and under shipment needs prior approval by Melling Purchasing and/or Procurement.
  - a. Purchase order:
    - i. Components; Total quantity of components received must be within plus two to minus zero percent of the purchase order quantity.
    - ii. Castings; Total quantity of casting received must be within plus/minus ten percent of the purchase order quantity.
10. Any count discrepancies will be communicated to the supplier immediately.

### B. Packaging/Label Specification

1. All products shipped to Melling shall be properly packaged to assure that they arrive at Melling in good condition. All packaging must be pre-approved prior to shipping to Melling per the Packaging Data Sheet.
2. Melling owned returnable dunnage must be clean and unbroken when used to ship components back to Melling. This is considered by Melling to be the suppliers responsibility.
3. Standardized pallets / skids – 36"X 39" (4 way).
4. International Wood Pallet Requirements:  
**Pallet Specifications** - All wood pallets and other packaging material comprised of wood must conform with the International Standards For Phytosanitary Measures No. 15 (ISPM #15), Guidelines For Regulating Wood Packaging Material In International Trade. The ISPM mark must be visible. **This includes all materials shipped intrastate in the U.S.A. and shipments to and from Canada.**  
Reference: <https://www.aphis.usda.gov/aphis/ourfocus/planthealth/import-information/wood-packaging-material>
5. For components received in boxes there is a maximum weight of 40lbs.

6. All material must be properly identified with the following information on a readable bar code label using the standard AIAG format unless otherwise approved by Melling. All container labels must contain the following (6) six fields. (*See Figure 2a*)
  - a. From (Supplier Name)
  - b. To ( Melling Location)
  - c. Part Number Field:
    - I. Part # Text = 0.05 inch high in the upper left hand corner of the field over identifier (P).
    - II. Melling Part # Text = 0.5 inch high and 0.25 inch wide. Must be as per P.O.
    - III. Part Bar Code = Code 39 bar code part number = 0.5 inch high.
  - d. Quantity Field:
    - I. Quantity# Text = .05 inch high in the upper left hand corner of the field over identifier (Q)
    - II. Quantity Text = Total quantity per container = 0.5 inch high and 0.25 inch wide.
    - III. Quantity Bar Code = Code 39 bar code identifier (Q) and the quantity = 0.5 inch high.
  - e. Supplier Lot Number must be able to be manually read and also be read by a scanner. No prefix is required.
  - f. P.O.# Field
    - I. P.O.# Text = .05 inch high in the upper left hand corner of the field over identifier (K)
    - II. P.O. # Text = .3125 inch high .125 inch wide.
    - III. P.O. # Bar Code = Code 39 bar code identifier (K) and the P.O. number. 0.5 inch high
  - g. Date Field. Optional
  - h. Master Pack Labels (*Figure 2b*) are required on pallets with two or more containers of the same part and require the same five fields as container labels. The quantity (*Field d*) will be the total quantity per lot number and must be clearly visible. If more than one lot number is sent on a pallet, there needs to be one master label per supplier lot number.
7. If multiple packages or bundles are in a container, the packages/bundles in the container must be labeled with Melling part number and quantity.
8. Any deviations from these requirements require formal Melling approval.
9. Any concerns if labels meet requirements contact Melling Quality Engineer.

Figure 2a

|   |                                |   |  |
|---|--------------------------------|---|--|
| FROM :<br>ABC CO.<br>ANY STREET ADDRESS<br>ANY CITY AND STATE |                                | TO:<br>MELLING TOOL CO.<br>2710 SARADAN DR.<br>JACKSON, MICH. 49202 |  |
| PART# (P) <b>M-55001-1</b>                                    |                                |   |  |
| QUANTITY (Q) <b>10</b>  | SUPPLIER LOT# <b>987654321</b> |   |  |
| PO# (K) <b>123456</b>   | DATE <b>JUN.20.13</b>          |   |  |

Callouts: a. (FROM), b. (TO), c. (PART#), d. Container Qty. (QUANTITY), e. (SUPPLIER LOT#), f. (PO#), g. (DATE)

Figure 2b

|   |                                |   |  |
|---|--------------------------------|---|--|
| FROM :<br>ABC CO.<br>ANY STREET ADDRESS<br>ANY CITY AND STATE |                                | TO:<br>MELLING TOOL CO.<br>2710 SARADAN DR.<br>JACKSON, MICH. 49202 |  |
| PART# (P) <b>M-55001-1</b>                                    |                                | <b>MASTER LABEL</b>   |  |
| QUANTITY (Q) <b>100</b>                                       | SUPPLIER LOT# <b>987654321</b> |   |  |
| PO# (K) <b>123456</b>   | DATE <b>JUN.20.13</b>          |   |  |

Callout: d. Total lot number per pallet Qty. (QUANTITY)

### **C. Packing Slips and Bills of Lading**

1. All packing slips and bills of lading must have the following information
  - a. Sold to Address
  - b. Ship to Address
  - c. Purchase Order number for each item shipped
  - d. Packing slip number
  - e. Each item number shipped with description
  - f. Quantity shipped
  - g. Number of boxes /cartons or containers shipped
  - h. Date of shipment
  - i. Shipping Class, FAK. Use the shipping class on Melling Purchase Order if indicated.
  - j. BOL # and Pro # if applicable
  - k. For 3<sup>rd</sup> party freight billing information please see the freight instructions on the supplier tab on the Melling website.
    - a. <https://www.melling.com/suppliers/>

### **D. Contingency Plan**

1. The Supplier shall have a contingency plan to ensure continuation of supply and 100% on time delivery in case of equipment failure, labor shortage, utility interruption, or pandemic/communicable events and shall be available for review by Melling. The supplier will conduct annual mock events to test the plan.
2. When any process interruption occurs, whether a planned or unplanned event, a controlled start up including safety and product verifications are required. Evidence of this controlled start up may be required to be submitted to Melling or Melling may require the supplier to fill out a self-assessment based on these events.

## **6. Materials Management**

### **A. Purchase Orders**

1. Purchase orders are issued to suppliers on Melling approved supplier list.
2. Melling Purchase Orders or Requests for Quote or other documentation shall be proprietary and confidential unless agreed to in writing from Melling Purchasing Department and/or Procurement Manager.
3. All suppliers must comply with all requirements, all terms, and all conditions of the purchase order and as noted on the Melling website.
4. Any special additional requirements beyond the standard shall be stated in the body of the purchase order and/or as noted in the Statement of Requirements.
5. SDS shall be submitted, as needed and/or required, on products prior to shipping.
6. All products shipped for production must first have PPAP approval, unless the Supplier has obtained an approved deviation from Melling.
7. A Purchase Order Acknowledgment is returned with every purchase order. The supplier is required to have their applicable representative review and acknowledge via email to the Melling Purchasing agent and/or Procurement Manager.
8. Failure to submit an acknowledgment does not absolve the supplier from the purchase order terms or conditions. Shipment of product to Melling is deemed as an acceptance to all terms and conditions of the purchase order and any other contractual agreements.
9. All deviations from purchase order requirements must be communicated to the Melling Purchasing Department and/or Procurement Manager.

## 10. Ship Schedules

1. The required delivery dates shall be on the purchase order.
2. The supplier shall be responsible for shipment transit time to meet the due date on the Purchase order. A separate daily/weekly ship schedule may need to be generated based on our production run schedule. The Melling purchasing agent and/or Procurement Manager shall contact the supplier to coordinate and confirm acceptance of the schedule.

## 7. Obsolescence Claims

1. Melling will notify Suppliers when a program end/change has been announced and will use a standard authorization of 4 weeks firm FG and 4 additional weeks of material.
2. It shall be the responsibility of the supplier to control raw materials and reduce any possible obsolescence exposure to Melling.
3. All obsolescence claims should be filed within two weeks of program end/change notification date.
4. Melling may review all claims and verify obsolescence before acceptance of claim.
5. The supplier's claim form must be itemized, showing Melling item numbers, quantities, weights, and at which stage each item has been processed.

## 8. Cost Savings

- A. To foster continuous improvement activities within our supply base, Melling shall share the cost savings on supplier initiated design and process improvements.
- B. Productivity costs savings with yearly givebacks will be negotiated

## 9. Supplier Price Increases

- A. If a Supplier price increase should become necessary, the following shall be required.
  1. A complete product cost break down with itemized price changes and reasons, and pre and post change invoices.
  2. A minimum (3) month notification on increase prior to effective date of proposed increase.
  3. Melling approval is required prior to any price increases regardless of timing.

## 10. Supporting Documentation

- A. Contact your Melling Purchasing and/or Procurement or Quality department to obtain electronic copies of the forms referenced in this manual or will be added to the Melling website for download in the future.

## 11. Key Contacts Information

### Melling Tool Company

2620 Saradan Drive  
Jackson, MI 49202  
Phone: (517) 787-8172  
Fax: (517) 787-8928

**Electronic Invoice Submission** – Melling Tool Company only  
[mellingap@melling.com](mailto:mellingap@melling.com)

| <b>Individual</b> | <b>Phone ext.</b> | <b>Position</b>               | <b>Office Location</b>      |
|-------------------|-------------------|-------------------------------|-----------------------------|
| John Shellberg    | (517) 936-2473    | Purchasing Manager            | Jackson Manufacturing Plant |
| Tim Risner        | (517) 936-2513    | Purchasing Sr. Buyer (MFG)    | Jackson Manufacturing Plant |
| Scott Abright     | (517) 936-2504    | Purchasing Sr. Buyer (MFG)    | Jackson Manufacturing Plant |
| Ann Brown         | (517) 936-2558    | Materials Planner (MFG)       | Jackson Manufacturing Plant |
| Lisa Parsons      | (517) 936-2486    | Material Mgt Sup(Buy/Resale)  | Jackson Manufacturing Plant |
| Brittany Bunker   | (517) 936-2555    | Purchasing Agent (Buy/Resale) | Jackson Manufacturing Plant |
| Nancy Koch        | (517) 936-2465    | Purchasing Agent (Buy/Resale) | Jackson Manufacturing Plant |
| Mark Anderson     | (517) 936-2523    | Sched. of Outside Processes   | Jackson Manufacturing Plant |
| Robert Adair      | (517) 936-2582    | Production Manager (SGE)      | Jackson Manufacturing Plant |
| Jenny Ebersole    | (517) 963-2475    | Purchasing / Scheduler (SGE)  | Jackson Manufacturing Plant |
| Steve Bioty       | (517) 936-2507    | Inventory Manager             | Jackson Manufacturing Plant |
| Andy Collins      | (517) 936-2511    | Director of Quality           | Jackson Manufacturing Plant |
| Kent Fiero        | (517) 936-2519    | Quality Engineer              | Jackson Manufacturing Plant |
| Brad Smith        | (517) 936-2522    | Quality Engineer              | Jackson Manufacturing Plant |
| Jim Updike        | (517) 936-2546    | Quality Engineer              | Jackson Manufacturing Plant |
| Tom Butterfield   | (517) 936-2615    | Environmental/QA Sys Spv      | Jackson Manufacturing Plant |
| Cody Babcock      | (517) 936-2537    | QA Rec Insp (MFG)             | Jackson Manufacturing Plant |
| Josh Spanski      | (517) 936-2488    | Traffic Manager               | Jackson Manufacturing Plant |

### Melling Industries

2720 Saradan Drive  
Jackson, MI 49202  
Phone: (517) 787-5484  
Fax: (517) 787-4782

| <b>Individual</b> | <b>Phone ext.</b> | <b>Position</b>    | <b>Office Location</b>      |
|-------------------|-------------------|--------------------|-----------------------------|
| Rick Meyer        | (517) 936-2567    | General Manager    | Jackson Manufacturing Plant |
| Tom Preston       | (517) 936-2562    | Production Manager | Jackson Manufacturing Plant |
| Eric Wayne        | (517) 936-2545    | Quality Manager    | Jackson Manufacturing Plant |
| Jason Carpenter   | (517) 936-2566    | Quality Engineer   | Jackson Manufacturing Plant |
| Troy Smith        | (517) 936-2567    | Accounts Payable   | Jackson Manufacturing Plant |

### Melling Products North

333 Grace Street  
Farwell, MI 48622  
Phone: (989) 588-6147  
Fax: (989) 588-6055

| <b>Individual</b> | <b>Phone ext.</b> | <b>Position</b>   | <b>Office Location</b> |
|-------------------|-------------------|-------------------|------------------------|
| Dan Mullins       | (989) 544-5985    | General Manager   | Farwell Plant          |
| Lamont Corp       | (989) 544-5982    | Purchasing Mgr    | Farwell Plant          |
| Jacques Sylvain   | (989) 544-5989    | Quality Manager   | Farwell Plant          |
| Kim Tomaski       | (989) 544-5993    | Materials Manager | Farwell Plant          |

**Appendix A – Supplier Manual Acknowledgment Sheet**

**ACKNOWLEDGMENT SHEET**

Please retain this sheet and return a signed copy to the appropriate contact, indicating that you have received, reviewed, and accepted in principle the Supplier Manual content and code of conduct. All communications with respect to the contents of this manual are to be addressed initially in writing to your designated Purchasing and/or Quality Contact. If you have any comments or concerns, please note them below, prior to returning your acknowledgement sheet copy.

COMMENTS: (Please Type or Print)

|  |
|--|
|  |
|  |
|  |
|  |
|  |

|                              |  |
|------------------------------|--|
| Supplier Name                |  |
| Address                      |  |
| Telephone Number             |  |
| E-mail Address (Please Type) |  |
| Authorized Signature         |  |
| Name and Title               |  |
| Date Signed                  |  |

**Appendix B – Supplier Contacts**

Supplier Contacts

| Position                  | Name | Phone | Email Address |
|---------------------------|------|-------|---------------|
| Plant Manager             |      |       |               |
| Quality Manager           |      |       |               |
| Sales                     |      |       |               |
| Materials Manager         |      |       |               |
| Purchasing                |      |       |               |
| Engineering Manager       |      |       |               |
| Warehouse                 |      |       |               |
| 2nd Shift Contact         |      |       |               |
| 3rd Shift Contact         |      |       |               |
| Conflict Minerals Contact |      |       |               |
| Customer Service          |      |       |               |
| Accounts Receivables      |      |       |               |